

**Health and Wellbeing Board  
23 January 2017**

**Coventry and Warwickshire Sustainability  
and Transformation Plan**

**Recommendation(s)**

1. The Health and Wellbeing Board note the Coventry & Warwickshire Sustainability and Transformation Plan (STP) and inform future engagement of the HWB Board in the STP development.

**1.0 Key Issues**

- 1.1 Key elements of the role of Health and Wellbeing Board (HWB) Board as agreed in the 2015 Governance review include:
  - *To provide strategic direction and develop shared outcomes for improving health and well-being in Warwickshire by bringing together relevant partners whose functions have an impact on health and well-being*
  - *To create collective ownership and accountability among partners for the delivery of shared health and well-being outcomes to Warwickshire residents*
  - *To promote positive health and well-being among the Warwickshire public and encourage integration between social care and health*
- 1.2 This role is further cemented within the vision of the Alliance Concordat agreed by Coventry and Warwickshire HWB Boards in October 2016:

*We will do everything in our power to enable people across Coventry and Warwickshire to pursue happy, healthy lives and put people and communities at the heart of everything that we do. We will share responsibility to transform our services whilst making circa £400m savings and efficiencies across Coventry and Warwickshire over the next five years*
- 1.3 The vision for the Coventry & Warwickshire STP is:

*“To work together to deliver high quality care which supports our communities to live well, stay independent and enjoy life”*

- 1.4 As such the STP is a critically important piece of work which the HWB Board needs to both understand and influence. The STP is submitted to the Board for consideration of its content as well as a wider consideration of the relationship between the STP and the HWB system, which the Board represents.

## 2.0 Options and Proposal

- 2.1 STPs are a new national requirement, based upon integration and joint working across the Health and Wellbeing system.
- 2.2 The HWB Board has received briefings on the development of the STP, but has been unable to see the detail until the plan was released publically on 6<sup>th</sup> December 2016.
- 2.3 The STP has now been considered by a number of governing bodies, ahead of coming to the HWB Board. Warwick District Council and Warwickshire Police have confirmed that they have not formally considered the submission.
- 2.4 Where information of these meetings has been provided by the HWB Executive Team members this is summarised in the table below and the associated resolutions (available at time of writing) summarised in Appendix 1:

Date	Organisation	Board
19 <sup>th</sup> October 2016	UHCW	UHCW Trust Board
19 <sup>th</sup> October 2016	SWCCG	Governing Body
20 <sup>th</sup> October 2016	GEH	GEH Trust Board
29 <sup>th</sup> November 2016	CWPT	CWPT Trust Board
7 <sup>th</sup> December 2016	Coventry City Council	Health Overview & Scrutiny Committee
8 <sup>th</sup> December 2016	Warwickshire County Council	Cabinet
13 <sup>th</sup> December 2016	Warwickshire County Council	Council
3 <sup>rd</sup> January 2017	Coventry City Council	Cabinet
10 <sup>th</sup> January 2017	North Warwickshire District Council	Considered under the Councils urgent business

		procedure (resolution attached in appendix 1)
11 <sup>th</sup> January 2017	Stratford District Council	Health OSC meeting
11 <sup>th</sup> January 2017	Nuneaton & Bedworth Borough council	Extraordinary Council meeting
30 <sup>th</sup> January 2017	Warwickshire CAVA	CAVA Board
24 <sup>th</sup> January 2017 - Council	Coventry city Council	Full Council
2 <sup>nd</sup> February 2017	Nuneaton & Bedworth Borough Council	Overview and Scrutiny meeting
6 <sup>th</sup> -7 <sup>th</sup> February 2017	Rugby Borough Council	To be considered by Cabinet on 6 <sup>th</sup> February and special Council on 7 <sup>th</sup> February
14 <sup>th</sup> March 2017	Healthwatch	Healthwatch Board

NB. Warwick District Council and Warwickshire Police have confirmed that they have not formally considered the submission.

On 16<sup>th</sup> January 2016 the Health & Wellbeing Boards for Coventry and Warwickshire held a further joint workshop. This focused on the STP and the specific messages for the HWB Board and system as well as understanding the next steps for the development of the STP.

- 2.5 This paper seeks to present the STP document to the HWB Board and to stimulate a discussion on how the HWB Board should relate, engage and influence the STP moving forward.
- 2.6 Following consideration of the STP and understanding the development of the Health & Wellbeing Strategy within Warwickshire, key points for the Health & Wellbeing Board may wish to consider include:
- Governance, roles and accountability
  - Communication, narrative and engagement
  - Finances and budgets
  - Delivery infrastructure
  - Alignment of activity with existing work and business as usual

### **3.0 Timescales associated with the decision and next steps**

- 3.1 The HWBB is asked to consider how it wishes to engage with the STP process moving forward

## Background papers

None

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The report was circulated to the following members prior to publication:

Local Member(s): None

Other members: Cllr Izzi Seccombe, Cllr Les Caborn, Cllr Jose Compton, Cllr Alan Webb, Cllr Mike Perry, Cllr John Holland, Cllr Kate Rolfe

## **Appendix 1 – Summary of resolutions**

### **UHCW Trust Board - 19th October 2016**

Approved direction of travel

### **SWCCG Governing Body - 19<sup>th</sup> October 2016**

The Governing Body noted that the plan presented on the 19<sup>th</sup> October 2016 was based on a set of principles using national and local assumptions and that this was an iterative process. The Governing Body approved the proposed direction of travel outlined in the STP document for submission on 21st October 2016 to NHS England.

### **GEH Trust Board - 20th October 2016**

Members **noted** that the plan was based on a set of principles using national and local assumptions to support delivery and that this was an iterative process outlining a proposed direction of travel for the Coventry and Warwickshire footprint.

The Board considered and **accepted** the Coventry and Warwickshire STP plan for submission on 21st October 16 and supported the ongoing work of the STP.

### **CWPT Trust Board - 29<sup>th</sup> November 2016**

The Board of Coventry and Warwickshire Partnership NHS Trust considered and endorsed, at its meeting on 29 November 2016, the version of the Coventry and Warwickshire Sustainability and Transformation Plan (STP) that had been submitted to and approved by NHS England and that was subsequently made public in December 2016. The board approved it as the basis for public dialogue and consultation.

### **Coventry Health and Social Care Scrutiny Board - 7<sup>th</sup> December 2016**

RESOLVED that the current position and progress of the Coventry and Warwickshire Sustainability and Transformation Plan be noted.

### **Warwickshire County Council Cabinet - 8<sup>th</sup> December 2016**

#### **Resolved**

That Cabinet:

1. Agrees that it is not in a position to approve the Coventry and Warwickshire Sustainability and Transformation Plan (STP) which was published this week.
2. Notes that the County Council will discuss the STP further next week.

3. Expect that the County Council has the fullest involvement in the development of the proposals contained in the emerging STP.

### **Warwickshire County Council - 13<sup>th</sup> December 2016**

1. That the Council believes that the approach used to develop the Coventry & Warwickshire Sustainability and Transformation Plan (STP) has been opaque and veiled in secrecy. Given how critical this Plan is to the future provision of Health and Social Care Services and the future of our local hospitals in Warwickshire, the Council urgently requests that more time is allowed for full and proper public consultation and seeks assurances that all plans for the future of the NHS are developed openly and with full involvement of the users of the service.
2. That, consequently, the Council
  - (i) Agrees that it will not consider signing up to the Coventry and Warwickshire Sustainability and Transformation Plan published on 6th December until:
    - a) There has been full public engagement
    - b) It has been co-produced along with the Health and Wellbeing Boards of both Warwickshire CC and Coventry CC
    - c) It is rewritten in language which is accessible to the public
  - (ii) Expects that the STP in its next stage moves to a transformational level and that an independent chair is appointed to ensure the necessary challenge.
  - (iii) Expects that the original intent of the STP around the integration of the health and social care systems is progressed in a way which recognises the crucial role played by social care."
  - (iv) Expects that the STP workstreams will recognise local and easy access to services by the whole population of Warwickshire and Coventry as a fundamental principle.
  - (v) Establishes a cross party scrutiny group to consider the STP

### **Coventry City Council Cabinet - 3<sup>rd</sup> January 2017**

Recommendation:

Cabinet is requested to:

1. Ensure Councillor scrutiny and involvement in the developing work streams within the Sustainability and Transformation Plan through the Health and Social Care Scrutiny Board (5), Coventry Health and Well Board, relevant Cabinet Member briefings and reports to Cabinet and Council as required.

2. Agree that all members of Coventry Health & Well-being Board have access to all STP documentation to ensure it can continue its role in facilitating partnership working by providing a strategic link for the Sustainability and Transformation Plan, with a particular emphasis on the Proactive & Preventative work stream, and the crucial role of social care in the overall sustainability of the Health and Social Care economy.
3. Note the approach to wider engagement being undertaken by the NHS as outlined at appendix 2, and to ensure the City Council takes an active role within the engagement process.
4. Recommend that Council:
  - a) Note the City Council position in relation Coventry and Warwickshire Sustainability and Transformation Plan as described in the letter from the Leader of City Council (Appendix 4), submitted in October to NHS England
  - b) Agree that the City Council continues to take a key role in the continued partnership working approach to the development of the work streams within the Sustainability and Transformation Plan, with a particular emphasis on the Proactive and Preventative work stream and the crucial role of social care in the overall sustainability of the Health and Social Care economy, with such involvement to be led by the Executive Director, People, and this involvement to be signalled publicly through the continued use of the City Council logo on Sustainability and Transformation Plan documentation.
  - c) Consider the contents of paragraph 2.4.1 of Health Overview Scrutiny Committees (Scrutiny Board 5) who considered the Sustainability and Transformation Plan submission and the proposed approach to engagement at its meeting on the 7 December 2017

**The above Recommendations were approved, subject to the first word of recommendation 4c being amended to read 'Endorse'.**

**North Warwickshire Borough Council - Statement approved under the Council's Urgent Business Procedure – 10<sup>th</sup> January 2017**

**Response to Coventry & Warwickshire Sustainability & Transformation Plan (STP)**

North Warwickshire Borough Council has serious concerns about the analysis and lack of clarity within the proposals for service change within the Coventry and Warwickshire STP. In particular:-

- There appears to be significant bias towards changes which involve rationalising services around the George Eliot Hospital (GEH) and University Hospitals Coventry and Warwickshire (UHCW) whilst leaving other providers such as South Warwickshire Foundation Trust (SWFT) relatively untouched by service reconfiguration.
- To take such an unbalanced approach to address the financial gap which exists across the whole footprint by focussing on the GEH will not only widen health inequalities, but aggravate even further the disparity in resources and services available for health and social care between the North and South of the sub-region.
- It is regrettable that public health and mental health do not have their own work-streams as part of the SP and believe this to be a mistake.
- No resources appear to have been put aside for investment in community services.
- There appears to be an assumption that demand can be reduced without any evidence or plan as to how this might be achieved in any area.
- Nothing appears to be included in the STP to better understand the gap in social care funding and how it might be addressed.
- Any assumption that primary care provision can be built on without substantial investment seems to be fundamentally flawed.
- There is no reference to the impact on the cost of access, a factor which is crucial in rural areas.
- There is a need to take account of historical inequalities between the North and South, both in terms of service provision and health indicators/outcomes.
- The action plans appear to take no account of the time required for public engagement.

The Council has also seen the resolution of Warwickshire County Council, included as an Appendix to this response, and endorses the statement contained in paragraph 1 and the course of action set out in paragraph 2.

Councillor Margaret Bell  
Portfolio Holder  
(Health & Wellbeing)

Councillor Jacky Chambers  
Shadow Portfolio Holder  
(Health & Wellbeing)

Jerry Hutchinson  
Chief Executive

## **Nuneaton and Bedworth Borough Council - 11<sup>th</sup> January 2017**

Council RESOLVED that:

1. That this Council does not support or endorse the cuts to health services proposed by Coventry and Warwickshire STP due to:
  - a) The potential loss of health related services in Nuneaton and Bedworth
  - b) The uncertainty of the overall consultation process
  - c) The lack of clarity and detail around all the services identified in the STP and the lack of clarity of expected outcomes.
2. That this Council opposes all proposals that diminish services to the residents of Nuneaton and Bedworth, especially those relating to Accident and Emergency, Maternity, Paediatrics, Cancer and Stroke; and any proposals that will have consequential effects on other services, for example the downgrading of Accident and Emergency departments, leading to the closure of the Intensive Care Unit.
3. That this Council opposes any intent to reduce any health related services in Nuneaton and Bedworth outside of hospital services. For example Public Health, General Practitioners or Health Centres.
4. That this Council emphasise that the Government has a duty of care to the residents of Nuneaton and Bedworth, and the country as a whole, to provide a free, at the point of contact, National Health Service (NHS) that meets the needs of all people; recognising that as a country we already spend less GDP on health provision than most other European countries. The Council therefore reinforce that the Government has a duty to consult the nation, using any method they deem appropriate, on the costs of maintaining the NHS before making additional, damaging cuts to current services.
5. The Council writes to all three local Members of Parliament and the Secretary of State for Health setting out the concerns of the Council in regard to this matter.
6. That, notwithstanding the Council's position on the above recommendations, it be noted that the Council will participate in all discussions and negotiations regarding the Sustainable Transformation Plan in order to maintain the Council's position on the STP and any public meetings that may take place on separate elements of the STP.